

ERO Enterprise Combined Budgets and Assessments

NERC Finance and Audit Committee Conference Call July 21, 2016











2016 vs 2017 Budgeted Expenses (\$000's)

| | 2016 | % of Total | 2017 | % of Total | % |
|---------------|---------|-------------------|---------|-------------------|--------|
| Entity | Budget | ERO Budget | Budget | ERO Budget | Change |
| NERC | 67,187 | 36.0% | 69,602 | 36.3% | 3.6% |
| FRCC | 7,262 | 3.9% | 7,178 | 3.7% | -1.2% |
| MRO | 11,355 | 6.1% | 11,227 | 5.9% | -1.1% |
| NPCC | 15,073 | 8.1% | 15,147 | 7.9% | 0.5% |
| RF | 19,367 | 10.4% | 19,909 | 10.4% | 2.8% |
| SERC | 15,867 | 8.5% | 17,482 | 9.1% | 10.2% |
| SPP RE | 10,096 | 5.4% | 10,866 | 5.7% | 7.6% |
| TRE | 11,782 | 6.3% | 12,167 | 6.4% | 3.3% |
| WECC | 27,385 | 14.7% | 26,797 | 14.0% | -2.1% |
| WIRAB | 1,370 | 0.7% | 1,229 | 0.6% | -10.3% |
| | 186,743 | 100.0% | 191,604 | 100.0% | 2.6% |



2018 and 2019 Projected Expenses (\$000's)

| | 2017 | 2018 | % | 2019 | % |
|--------|---------|------------|--------|------------|--------|
| Entity | Budget | Projection | Change | Projection | Change |
| NERC | 69,602 | 71,322 | 2.5% | 73,113 | 2.5% |
| FRCC | 7,178 | 7,569 | 5.5% | 7,672 | 1.4% |
| MRO | 11,227 | 11,416 | 1.7% | 11,759 | 3.0% |
| NPCC | 15,147 | 15,499 | 2.3% | 15,864 | 2.4% |
| RF | 19,909 | 20,591 | 3.4% | 21,318 | 3.5% |
| SERC | 17,482 | 18,048 | 3.2% | 18,818 | 4.3% |
| SPP RE | 10,866 | 11,191 | 3.0% | 11,527 | 3.0% |
| TRE | 12,167 | 12,654 | 4.0% | 13,160 | 4.0% |
| WECC | 26,797 | 26,754 | -0.2% | 27,287 | 2.0% |
| WIRAB | 1,229 | 1,270 | 3.3% | 1,322 | 4.1% |
| | 191,604 | 196,315 | 2.5% | 201,840 | 2.8% |



2016 – 2019 Assessments (\$000's)

| | 2016 | 2017 | % | 2018 | % | 2019 | % |
|----------------------|---------|---------|--------|------------|--------|------------|--------|
| Entity | Budget | Budget | Change | Projection | Change | Projection | Change |
| NERC | 57,081 | 59,856 | 4.9% | 62,144 | 3.8% | 64,089 | 3.1% |
| FRCC | 6,628 | 6,164 | -7.0% | 7,477 | 21.3% | 7,580 | 1.4% |
| MRO | 10,892 | 10,494 | -3.6% | 11,416 | 8.8% | 11,759 | 3.0% |
| NPCC | 14,349 | 14,255 | -0.7% | 14,587 | 2.3% | 14,930 | 2.4% |
| RF | 19,367 | 19,561 | 1.0% | 19,952 | 2.0% | 20,551 | 3.0% |
| SERC | 13,731 | 15,706 | 14.4% | 16,201 | 3.2% | 17,099 | 5.5% |
| SPP | 8,627 | 9,093 | 5.4% | 11,191 | 23.1% | 11,527 | 3.0% |
| TRE | 9,560 | 9,595 | 0.4% | 9,979 | 4.0% | 10,378 | 4.0% |
| WECC | 25,032 | 25,282 | 1.0% | 25,535 | 1.0% | 25,790 | 1.0% |
| WIRAB | 1,240 | 901 | -27.3% | 1,269 | 40.8% | 1,322 | 4.1% |
| TOTAL ERO ENTERPRISE | 166,508 | 170,908 | 2.6% | 179,752 | 5.2% | 185,024 | 2.9% |



Change in ERO Assessments by Region

| Change in Total ERO Assessments by Region | | | | | | |
|---|-------------------------|-------------------------|-------------------------|-------------------------|--|--|
| REGION | % Change 2016 v 2015 | % Change 2017 v 2016 | % Change 2018 v 2017 | % Change 2019 v 2018 | | |
| FRCC | 7.6% | -2.0% | 13.6% | 1.9% | | |
| MRO | 11.8% | -2.1% | 7.8% | 3.0% | | |
| NPCC | 1.3% | 1.0% | 3.5% | 2.6% | | |
| RF | 3.3% | 1.8% | 3.4% | 3.1% | | |
| SERC | 2.1% | 10.0% | 3.3% | 4.4% | | |
| SPP RE | -6.5% | 4.5% | 18.1% | 3.0% | | |
| TRE | -4.6% | 2.5% | 3.0% | 3.7% | | |
| WECC | 1.1% | 2.4% | 1.7% | 1.7% | | |
| Total \$ Change Total % Change | \$ 2,977,758 1.8% | \$ 4,399,595 2.6% | \$ 8,844,582 5.2% | \$ 5,271,968 2.9% | | |



Factors Impacting Change in Assessments By Entity

- NERC and Regional Entity Resource Requirements and Budgets
- Year End Reserve Levels
 - Surplus reserves
 - Reserves from prior years that can be applied (e.g. Stabilization Reserve)
- Penalty Funds
 - Loss of one time offsets applied in prior year
 - New penalty funds available
- Year to Year NEL (Net Energy for Load) Variations
 - NERC funding requirements allocated among Regions on NEL basis (Each Region's NEL compared to total ERO NEL)
 - Combined NERC Regional funding requirements allocated to LSEs within Regions on NEL basis within the Region



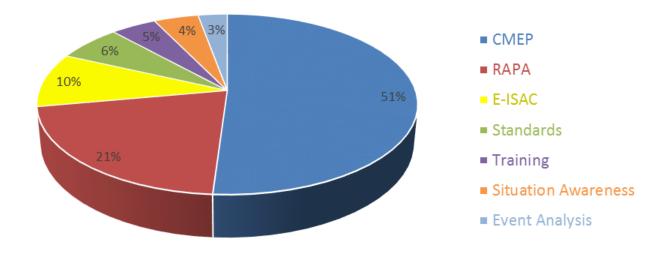
Working Capital, Operating and Other Reserves

| | Projected 2017 Ending Balance | 2017 Adjustment | 017 Beginning Balance | 20 | Entity |
|--|----------------------------------|--------------------|--------------------------|----|---------|
| Stated Folicy | Lifuling Dalatice | Aujustillelit | Dalatice | | Littley |
| As detailed in Exhibit C of NERC's 2017 Budget | 7,759,102 | \$ (69,598) | \$ 7,828,700 | \$ | NERC |
| One (1) month of the total annual budget | 598,154 | \$ (826,959) | 1,425,113 | | FRCC |
| 30-day cash reserve for 2017 | 922,740 | \$ (566,075) | 1,488,815 | | MRO |
| Range of 16.67% and 33.33% of Budget | 3,069,085 | \$ (827,994) | 3,897,079 | | NPCC |
| 10 % or a minimum \$1M in operating reserves, plus additional work capital to manage cash flow and stabilize assessments | 3,399,357 | \$ 152,868 | 3,246,489 | | RF |
| 10% of budgeted annual costs, plus temporary increase in income gre than two months of statutory operating costs | 1,000,000 | \$ (1,020,855) | 2,020,855 | | SERC |
| None required; rely on SPP, Inc. | - | \$ (1,403,208) | 1,403,208 | | SPP |
| Operating reserve of \$2M plus additional \$183k and \$500k line of cre | 2,182,756 | \$ (2,520,000) | 4,702,756 | | TRE |
| Working Capital Reserve balance equal to one-to-two months of Perso and Operating Expenses | 5,197,561 | \$ 207,448 | 4,990,113 | | WECC |
| Work Capital Reserve of \$100,000 | 100,000 | \$ (326,978) | 426,978 | | WIRAB |
| - | 24,228,755 | \$ (7,201,351) | \$ 31,430,106 | \$ | |



Consolidated Budget by Program Area

Total ERO Enterprise 2017 Budget By Program Area





Consolidated Budget by Program Area without CRISP

Total ERO Enterprise 2017 Budget By Program Area (without CRISP)

